

Appendix 1 - Public Health Strategic Risk Register

						Type of risk					Inherent Risk	Residual Risk score				Mitigating actions
Risk Ref	Brief description	SMT owner	Risk manager	Next review date	Consequences	Reputational	Financial	Service Delivery	Impact on life	Environment	Initial risk score	Current likelihood score	Current impact score	Current risk score	Movement of risk exposure since last review	What actions are planned to mitigate the risk ?
1	PUBLIC HEALTH GRANT REDUCTIONS AND REMOVAL OF THE RING-FENCE	Mike Robinson	Mike Robinson	Quarterly Review	Health outcomes will be impaired by the reduction of the Public Health grant reductions and Public Healths ability to deliver against the Councils' medium term plans	Yes	Yes	Yes	Yes	No	16	3 - Occasional	4- High	12	↓	1. PH Finance Business partners continue to undertake scenario planning and prepare various budget proposals about future reductions that the Public Health grant will be subject to an annual average 3.0% reduction (in real terms) over the next 5 years. Consultation regarding the allocation formula is still ongoing and we are awaiting the annoucement of how the public health grant will be allocated in future years. 2. The announced in-year reduction to the grant of 6.2% has been met. 3. Review of comissioning, contracts and procurement programes to identify where efficiencies can be achieved for future years. 4. A task and finish group has been set up to review current and future years potential grant allocation and budget commitments in a reducing grant context, with a view to aligning spend to the Public Health vision for the Councils.
2	CONSEQUENCES OF REPROCUREMENT and the untoward consequences of the procurement process	Mike Robinson	Mike Robinson	Quarterly Review	Could destabilise service delivery. This has wider implications to across the councils and wider unrelated services.	Yes	Yes	Yes	Yes	No	15	3 - Occasional	4- High	12	↓	1. Stimulate the market through stakeholder and market development events 2. Develop service continuity contingency plan 3. Horizon scanning
3	CLINICAL GOVERNANCE Adequate assurrances are required of our providers and their clinical governance processes	Ike Anya	Ike Anya	Quarterly Review	Lack of focus on clinical safety and quality	Yes	No	No	Yes	No	12	3 - Occasional	4- High	12	↔	1. Clinical governance policies to be developed. 2. Staff to be provided with clinical givernance guidelines 3. Monitoring mechanisms to be put in place
4	PUBLIC HEALTH RESTRUCTURE The uncertainty about the direction of Public Health and the instability in PH team affects delivery of key outputs	Radhika Dube	Radhika Dube	Quarterly Review	could result in not meeting their statutory public health duties, meeting agreed targets within strategic business plans. E.g. Public Health outcome trajectories, Strategic Business plan objectives, Health and Wellbeing commitments.	Yes	Yes	Yes	Yes	No	8	3 - Occasional	3 - Medium	9	↑	1. The Public Health operating model is currently being reviewed by the Director of Public Health 2. Team Away days are planned to engage staff and take them through the next steps for the division 3. preliminary consultation with staff; managers are attending Leadership workshops; one to one discussions with staff as part of annual appraisal